

## METHODOLOGY TO ESTIMATE MINE PRODUCTIVITY INDEX(MPI)

**MPI** — a single composite KPI (0–100) that summarizes how productive, efficient, safe and cost-competitive a mine is. Use it for benchmarking, target-setting, trending and incentive design.

### Overview of the methodology (high level)

1. **Define scope & cadence** — site-level, pit-level, or fleet-level. Frequency: daily for ops, weekly for control room, monthly for management.
2. **Select component KPIs** — choose 6–10 measurable sub-indices that together capture production, quality, cost, utilization and safety.
3. **Collect raw data** — ensure single source of truth (dispatch system, plant SCADA, ERP, safety system).
4. **Normalize** raw KPIs to a 0–100 scale so they're comparable.
5. **Assign weights** to each normalized KPI (expert judgment, AHP, or statistical methods).
6. **Aggregate** via a weighted sum to produce MPI.
7. **Validate** with historical backtests and sensitivity analysis.
8. **Report & act** — dashboard, drill-downs, monthly root-cause reviews.

### Suggested component KPIs (example set)

Use 6–10. Here's a balanced 8-component set I recommend:

1. **Production Efficiency (PE)** —  $\text{actual t/d} \div \text{planned t/d} \times 100$
2. **Recovery Rate (RR)** —  $\text{actual metallurgical recovery \%} \div \text{target recovery \%} \times 100$
3. **OEE (Equipment Overall Efficiency)** —  $\text{availability} \times \text{performance} \times \text{quality (as \%)}$

4. **Cost Efficiency (CE)** — benchmark cost/tonne ÷ actual cost/tonne × 100 (higher is better)

5. **Grade Consistency (GC)** — actual grade ÷ planned grade × 100

6. **Dilution Control (DC)** — planned dilution ÷ actual dilution × 100 (lower dilution → higher score)

7. **Safety Index (SI)** — composite safety score (e.g., normalized from LTIs, near-misses, audits) on 0–100

8. **Utilization (U)** — fleet/plant utilization % relative to target × 100

### Normalization approaches

- **Direct ratio** (recommended for simple metrics): normalized = (actual / target) × 100 when higher is better.
- **Inverse ratio** for “lower is better” (e.g., dilution, cost): normalized = (target / actual) × 100.
- **Bounds**: cap results to [0, 100] to avoid outliers skewing index.
- **Alternative**: min-max normalization across peers or z-score if distributional adjustment is needed.

### Weighting methods

- **Expert weighting** — workshop with operations, finance, metallurgy and safety (fast and explainable).
- **Analytic Hierarchy Process (AHP)** — structured pairwise comparisons (good for governance).
- **Data-driven** — PCA or regression vs. business outcomes (profitability), if sufficient history exists.

Weights should sum to 1. Example weights below.

### Aggregation formula

Let normalized component scores be ( $S_i$ ) (0–100) and weights ( $w_i$ ) (sum = 1).

[

$$\text{MPI} = \sum_{i=1}^n w_i \times S_i$$

]

MPI will be in the 0–100 range. You can map ranges to traffic lights:

- 0–59 = Red, 60–79 = Amber, 80–100 = Green

### Governance & validation

- **Backtest** MPI vs historical production, cashflow and incident logs.
- **Sensitivity analysis:** vary each weight  $\pm 10\text{--}20\%$  to see MPI volatility.
- **Drill-down dashboards:** every MPI component should be clickable to source metrics and root causes.
- **Data quality rules:** must meet completeness and sanity checks before MPI is published.

### Implementation & reporting

- **Data sources:** fleet telematics, plant SCADA, lab system (LIMS), ERP (cost), safety reports.
- **Frequency:** compute daily for operations; produce weekly summaries and monthly deep dives.
- **Dashboard:** show MPI trend, component breakdown, Pareto of losses, and top 5 actions.
- **Targets & incentives:** tie short-term incentives to component improvement, not just MPI, to avoid gaming.

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### Worked numeric example (step-by-step)

We'll use the 8 components above with these **example weights**:

- $PE = 0.20$

- $RR = 0.18$

- $OEE = 0.15$

- $CE = 0.12$

- $GC = 0.10$

- $DC = 0.08$

- $SI = 0.10$

- $U = 0.07$

(Weights sum = 1.00)

Now suppose we observe these raw values and compute normalized scores (0–100):

### 1. Production Efficiency (PE)

- Target tonnes/day = 20,000 t/d

- Actual = 18,000 t/d

- Normalized PE = (actual / target)  $\times$  100 =  $(18,000 \div 20,000) \times 100$

- $18,000 \div 20,000 = 0.900$

- $\times 100 \rightarrow 90.00$

### 2. Recovery Rate (RR)

- Target recovery = 90.0%

- Actual = 87.0%

- Normalized RR =  $(87.0 \div 90.0) \times 100$

- $87.0 \div 90.0 = 0.966666\dots$

- $\times 100 \rightarrow 96.6667$  (round to **96.67**)

### 3. OEE (availability × performance × quality)

- Availability = 85% → 0.85
- Performance = 92% → 0.92
- Quality = 95% → 0.95
- OEE (decimal) =  $0.85 \times 0.92 \times 0.95$ 
  - First:  $0.85 \times 0.92 = 0.78200$
  - Then:  $0.78200 \times 0.95 = 0.74290$
  - $\times 100 \rightarrow 74.29$

### 4. Cost Efficiency (CE) — lower cost is better, use inverse ratio

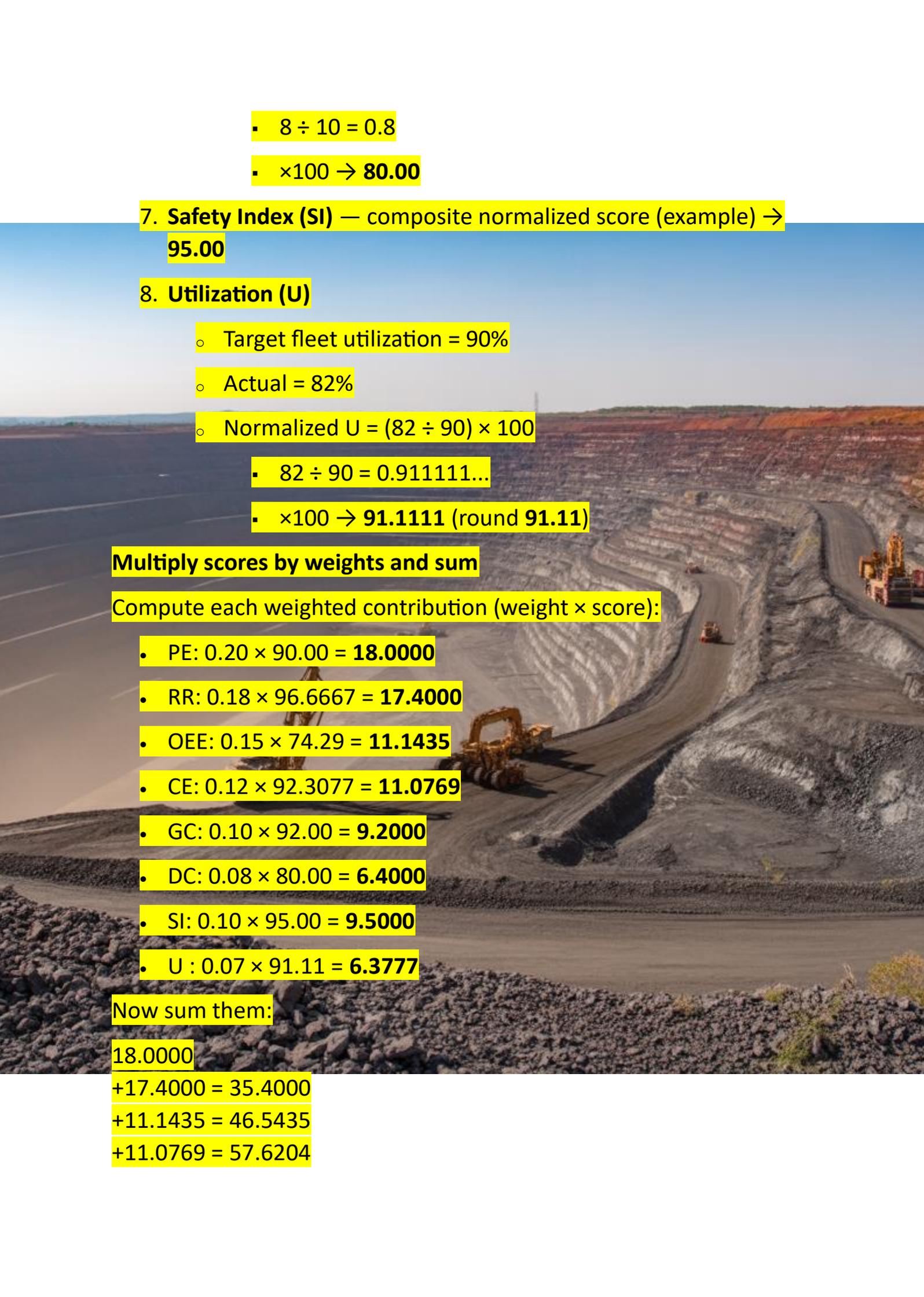
- Benchmark cost/tonne = ₹1,200
- Actual cost/tonne = ₹1,300
- Normalized CE =  $(\text{benchmark} \div \text{actual}) \times 100 = (1,200 \div 1,300) \times 100$ 
  - $1,200 \div 1,300 = 0.923076923\dots$
  - $\times 100 \rightarrow 92.3077$  (round **92.31**)

### 5. Grade Consistency (GC)

- Planned grade = 2.50%
- Actual grade = 2.30%
- Normalized GC =  $(\text{actual} \div \text{planned}) \times 100 = (2.30 \div 2.50) \times 100$ 
  - $2.30 \div 2.50 = 0.92$
  - $\times 100 \rightarrow 92.00$

### 6. Dilution Control (DC) — lower dilution is better (target 8%, actual 10%)

- Normalized DC =  $(\text{target} \div \text{actual}) \times 100 = (8 \div 10) \times 100$



- $8 \div 10 = 0.8$

- $\times 100 \rightarrow 80.00$

7. **Safety Index (SI)** — composite normalized score (example)  $\rightarrow$   
**95.00**

8. **Utilization (U)**

- Target fleet utilization = 90%

- Actual = 82%

- Normalized U =  $(82 \div 90) \times 100$

- $82 \div 90 = 0.911111\dots$

- $\times 100 \rightarrow 91.1111$  (round **91.11**)

**Multiply scores by weights and sum**

Compute each weighted contribution (weight  $\times$  score):

- PE:  $0.20 \times 90.00 = 18.0000$

- RR:  $0.18 \times 96.6667 = 17.4000$

- OEE:  $0.15 \times 74.29 = 11.1435$

- CE:  $0.12 \times 92.3077 = 11.0769$

- GC:  $0.10 \times 92.00 = 9.2000$

- DC:  $0.08 \times 80.00 = 6.4000$

- SI:  $0.10 \times 95.00 = 9.5000$

- U :  $0.07 \times 91.11 = 6.3777$

Now sum them:

18.0000

+17.4000 = 35.4000

+11.1435 = 46.5435

+11.0769 = 57.6204

+9.2000 = 66.8204

+6.4000 = 73.2204

+9.5000 = 82.7204

+6.3777 = **89.0981**

**MPI = 89.10 (rounded to two decimals)**

**How to interpret this example**

- MPI  $\approx$  **89.1**  $\rightarrow$  "Green" zone (high productivity).

**SUDAM BEHERA**

**HEAD OF MINING**

